

CURRICULLUM VITAE

Name : YM Tunku Dato' Yaacob Khyra

Date, Place of Birth : 17 September 1960, Kuala Lumpur

Nationality : Malaysian

Age : 59

YM Tunku Dato' Yaacob Khyra, is a prominent Malaysian business man, heading several public listed companies as chairman and as their major shareholder, via his family owned Melewar Khyra group of companies. As a member of the Negeri Sembilan royal family, his activities also include leading a number of non-profit and charitable organisations in Malaysia.

1.0 CURRENT BUSINESS ACTIVITIES

Tunku conducts his business through his family holding company's interest in the following public listed companies in Malaysia:

<u>Public Listed Companies</u>	<u>Direct Interest</u>	<u>Principal Activities</u>
MAA Group Berhad	39%	Financial Services and Investment Holding.
Melewar Industrial Group Berhad	37%	Steel Product Manufacturing and Engineering Services.

Indirectly, Tunku is also deemed interested in the following Public Listed Company:

<u>Public Listed Company</u>	<u>Indirect Interest</u>	<u>Principal Activities</u>
Mycron Steel Berhad	72%	A subsidiary of Melewar Industrial Group Bhd, Mycron manufactures quality Flat Steel Sheets known as Cold Rolled Coil (CRC) used by the downstream auto, oil & chemical drum, electrical white goods, furniture, roofing sheet, galvanizing and steel tube industries. The company also manufactures Steel Pipes and Tubes used by the construction, furniture, electrical, and water industries.

2.0 CURRENT BOARD REPRESENTATIONS

Tunku currently sits as director in the following public listed company related corporations:

<u>Companies</u>	<u>Interest</u>	<u>Principal Activities</u>
Ithmaar Holdings B.S.C.	0%	Financial services group, listed in Bahrain and Kuwait, involved mainly in banks in Bahrain and Pakistan, and insurance in the Gulf area.
Ithmaar Bank B.S.C	0%	Islamic retail banking in Bahrain.
Altech Chemicals Ltd	9% indirect	Australian listed company involved in the extraction of kaolin and its purification to high purity alumina.
Turiya Berhad	0%	The Company is principally involved in the business of letting properties and property management, investment holding and the provision of management consultancy services to its subsidiaries.

3.0 PREVIOUS BUSINESS ACTIVITIES

Other public listed companies that Tunku had been associated with, and in which he had a direct or indirect controlling interest, but were subsequently disposed, includes:

<u>Public Listed Companies</u>	<u>Principal Activity</u>
M3nergy Berhad	Ownership and management of FPSO (Floating, Production, Storage & Offloading) vessels for the production of off-shore oil and gas fields in the East Coast of Malaysia, Barite powder production (for well-mud), and Exploration and Production contracts for Indonesian and Indian off-shore oil and gas fields.
Malaysian Merchant Marine Berhad	Ownership and management of shipping vessels principally Tankers, Bulk Carriers and Vehicle Ro-Ro vessels.
Gindalbie Metals Limited (Australia listed)	Mining of iron-ore in the Karara region in Western Australia, with declared resources of 2 billion tonnes.
Total Automation Limited (Singapore listed)	Design and installation of instrumentation & process flow control systems for off-shore oil and gas facilities.

4.0 INDUSTRY ASSOCIATIONS

Tunku has been featured prominently in several trade and industry associations, in which he has led, for many years. These non-profit bodies include:

4.1 Federation of Public Listed Companies (FPLC)

FPLC is a non-profitable organisation set up in 1987, as an umbrella body for public listed companies on the Malaysian Stock Exchange. The main objectives of FPLC is to educate, develop, promote, enhance, position and profile professionalism, corporate governance, value creation, quality assurance and competitiveness of its members. Tunku has held the post of Vice President since 1997 and retired in 2014.

4.2 Federation of Investment Managers Malaysia (FIMM)

FIMM is the umbrella body that acts for the interest of all stakeholders in Unit Trust Industry in Malaysia. In January 2011, the Federation was granted the SRO (Self Regulatory Organisation) status by the Securities Commission, which saw the Federation evolved into a Public-Interest and Regulatory body. Tunku Yaacob served as Chairman from 2004 until 2013.

4.3 National Insurance Association of Malaysia (NIAM)

Tunku served as Chairman of NIAM from 1995 until 2002, and again from 2005 until 2007. The main objective of NIAM is to promote and safeguard the interests of its members, who are Malaysian owned insurance companies, in all their activities, and to facilitate joint actions by its members, in respect of any matters, which may affect any of them.

4.4 International Centre for Leadership in Finance (ICLIF)

Tunku has served on the Board of Advisors for ICLIF from 2005 to 2007, a body set up by the Central Bank of Malaysia in 2003, as a full service provider for leadership development, corporate governance programs and advisory services to enable sustainable and responsible business growth for individuals and corporations to become effective and authentic leaders.

4.5 Financial Planning Association of Malaysia (FPAM)

Tunku was one of the founders of FPAM, a non-profit organisation started in 1999 to establish Financial Planning as a recognised profession, through the promotion of excellence in Financial Planning, for the benefit of all Malaysian financial consultants and clients. Its primary focus was to adopt and administer the global CFP (Certified Financial Planner) mark as the leading symbol of excellence for personal Financial Planning in Malaysia. Tunku has served as President of FPAM from 1999 until 2003.

5.0 CHARITIES

Tunku has played a substantial role in the formation of and the initial set-up of two non-profit charitable organisations in Malaysia, which he still plays an active role in managing. The two charities are:

5.1 MAA Medicare Charitable Foundation (MAA Medicare)

MAA Medicare is a non-governmental charity organisation, established in 1994, and is under the royal patronage of Duli Yang Maha Mulia Yang di-Pertuan Besar Negeri Sembilan, Tuanku Muhriz (the Ruler of the state of Negeri Sembilan). Tunku is the Chairman of the Board of Trustees of MAA Medicare.

MAA Medicare was set up with the mission to ease the financial burden of needy kidney patients and their families, by providing affordable access to quality dialysis treatment, essential drugs and healthcare, at subsidised cost.

MAA Medicare has in 2019 started operations of its Cardiac Diagnostic Centre (“CDC”) via its Heart Charity Fund. The CDC is privileged to have as its main advisor, the current Prime Minister of Malaysia, Tun Dr. Mahathir Mohamad.

5.2 The Budimas Charitable Foundation (Budimas)

Budimas is a non-governmental charity organisation, established in 1998. Tunku is the Chairman of the Board of Trustees of Budimas.

Budimas was set up with the mission to provide funding and management support, in the provision of welfare services, for the well-being of orphans and underprivileged children in Malaysia.

6.0 WORK EXPERIENCE

Tunkub started his career as an Auditor with Price Waterhouse, London from 1982 to 1985, and subsequently joined Price Waterhouse Kuala Lumpur from 1986 to 1987.

In 1987 he joined Malaysian Assurance Alliance Berhad (MAA Assurance). After becoming the Chief Executive Officer and Managing Director in 1990, he subsequently became Executive Chairman of MAA Assurance in 2002 until October 2006. MAA Assurance, which was listed on the Malaysian Stock Exchange, was subsequently delisted with the listing of its new parent company, MAA Group Berhad, in 1999. YM Tunku Dato’ Yaacob is currently the Executive Chairman of MAA Group Berhad.

Subsequent to his early role in MAA Group, Tunku has expanded his work experience further, through his role as director, in the following Public Listed Companies, and through his role in non-profit organisations and charities:

His previous experience also includes:

<u>Companies / Organisations</u>	<u>Previous Position</u>
Gindalbie Metals Limited (Australia)	Director
Total Automation Limited (Singapore)	Director
M3nergy Berhad	Director
Malaysian Merchant Marine Berhad	Director
Toyochem Corporation Bhd	Chairman
Malaysian Assurance Alliance Berhad (MAA Assurance)	Chairman
MAAKL Mutual Bhd	Chairman
National Insurance Association of Malaysia (NIAM)	Chairman
Financial Planning Association of Malaysia (FPAM)	Chairman
Federation of Investment Managers Malaysia (FIMM)	Chairman
International Centre for Leadership in Finance (ICLIF)	Board of Advisors
Federation of Public Listed Companies	Vice President

7.0 EDUCATION

Tunku's primary education was in Kuala Lumpur, Malaysia, his secondary schooling being in a boarding school in England, and with his subsequent tertiary and professional qualifications being earned in London.

Primary School:	1967-1972 St.John's Institution, Kuala Lumpur
Secondary School:	1972-1978 Cheltenham College, UK - "O", "A" and "S" levels
Tertiary Education:	1978-1981 City University, London - BSc (Hons) Economics & Accountancy
Professional Education:	1982-1985 Associate, and subsequently a Fellow of the Institute of Chartered Accountants in England & Wales (ICAEW).

Other Professional Memberships:

- (a) Registered Accountant (RA) with the Malaysian Institute of Accountants (MIA)
- (b) Certified Financial Planner (CFP) with the Financial Planning Association of Malaysia (FPAM)

8.0 PERSONAL ACTIVITIES

Tunku leads a fairly active lifestyle, and his hobbies include; Golfing, Shooting, Scuba Diving, Mountain Biking, Swimming, Skiing and Reading. He enjoys his free time with his children and holidays regularly with them in Bali, London, Europe and the USA.

9.0 FAMILY HISTORY

Tunku is a member of the royal family of Negeri Sembilan, a Malaysian state, located 40km south of Kuala Lumpur.

APPENDIX

A1 MAA Group Berhad (MAAG)

MAAG is highly visible in the public eye, as a leading and progressive non-bank and non-government owned conglomerate. Incorporated in 1979, MAA's key activity was in the Conventional Life and General Insurance business in Malaysia as well as in the Takaful (Islamic insurance) industry.

In 2011, MAAG disposed of its 100% stake in its Conventional Life and General Insurance subsidiary to Zurich Financial Group.

In 2016, MAAG disposed of its 75% stake in its Takaful subsidiary to Zurich Insurance.

MAAG's current general insurance activity is now represented in its interest in MAA General Assurance Philippines, Inc.

MAAG's non-insurance activities are conducted via the group's interest in Columbus Capital Pty Limited with retail mortgage lending business in Australia and Kasturi Academia Sdn Bhd with the provision of education services. Website: maa.my

A2 Melewar Industrial Group Berhad (MIG) & Mycron Steel Berhad (MSB)

MIG was established in 1969 with its core business in the manufacturing of steel pipes/tubes. With 4 factories MIG, has a production capacity of 150,000 tonnes a year, producing steel tubes with diameters ranging from 1cm to 35cm. As one of the largest steel tube facilities in Malaysia, the group plays a prominent role in supporting down-stream customers, who are principally in the construction, furniture, electrical and water supply industry.

Over the years, the group has since expanded its operations, to evolve into an industrial based conglomerate, involved in:

- Flat Steel CRC Sheets under Mycron Steel Berhad (MSB),
- Engineering services under Melewar Integrated Engineering Sdn Bhd

The consolidated MIG group, with an employee force of more than 400, an asset base of RM0.7 billion, shareholder funds of RM0.25 billion and with an annual turnover of RM0.8 billion, is a leading Malaysian industrial conglomerate focused in the steel sector.

A3 MAA Medicare Charitable Foundation (MAA Medicare)

MAA Medicare is a non-governmental charity organisation, established in 1994, and is under the royal patronage of Duli Yang Maha Mulia Yang di-Pertuan Besar Negeri Sembilan, Tuanku Muhriz (the Ruler of the state of Negeri Sembilan). YM Tunku Dato' Yaacob is the Chairman of the Board of Trustees of MAA Medicare.

MAA Medicare was set up with the mission to ease the financial burden of needy kidney patients and their families, by providing affordable access to quality dialysis treatment, essential drugs and healthcare, at subsidised cost. The organisation presently has 13 centers nationwide, with over 230 dialysis machines, caring for more than 800 patients, all of whom have been pre-screened, as needy individuals. The charity operates its centres with the support of over 100 nurses and 12 nephrologists.

MAA Medicare focuses its activity, in keeping the cost of dialysis as low as possible, and is therefore able to offer an extremely low fee for its dialysis treatments. The charity's key goal is to ensure that all centers operate on a break-even basis. With each dialysis center being self-sufficient in funding needs, donations from the public are used to open new facilities, to cater for the ever growing numbers of new people suffering from renal failure.

MAA Medicare has in 2019 started operations of its Cardiac Diagnostic Centre (“CDC”) via its Heart Charity Fund. The CDC is privileged to have as its main advisor, the current Prime Minister of Malaysia, Tun Dr. Mahathir Mohamad.

The CDC aims to allow needy patients access to high quality, state-of-the-art cardiac and vascular treatment, at a highly subsidised cost. The centre is located in Kuala Lumpur, and is the only such charity centre in South East Asia. The facility is fully fitted with CT Scan, X-Ray, Angiogram, and other standard cardiac equipment.

A4 The Budimas Charitable Foundation (Budimas)

Budimas is a non-governmental charity organisation, established in 1998. Tunku is the Chairman of the Board of Trustees of Budimas.

Budimas was set up with the mission to provide funding and management support, in the provision of welfare services, for the well-being of orphans and underprivileged children in Malaysia. Currently, Budimas supports 32 charitable homes throughout the country, with over 1,660 orphaned and underprivileged children under their care. At present, only one of the homes is directly managed by Budimas. Budimas’ long term goals are to establish more directly managed homes for underprivileged children, to guarantee the quality of deliverables, specifically in healthcare, grooming, education and love.

Budimas also runs a food for children program, where currently 6,000 underprivileged children in over 106 rural schools in Malaysia, receive breakfast 5 days a week, in Selangor, Kuala Lumpur, Melaka, Negeri Sembilan, Pulau Pinang, Perak & Kedah. The campaign targets to ensure that poor children who attend school, have a decent meal which will favourably improve their learning ability.

Budimas also aims to provide education to underprivileged children of Malaysia. One of its key strategies is to establish educational facilities, such as libraries, in rural and poor villages in the country. Currently, 7 libraries have been commissioned in Orang Asli Settlements in Negeri Sembilan, Selangor, Kelantan and Pahang, serving 680 children.

A5 Negeri Sembilan History

The Minangkabau people, who settled in Negeri Sembilan, in the 14th century, originally hailed from Pagar Ruyong, near Padang on the island of Sumatra (now part of Indonesia). The Sultanate of Johor, Sultan Sulaiman Badrul Alam Syah, who was then having trouble with the Dutch, and who controlled the said territories, gave permission for the appointment of a new ruler for the territories. A council of 6 chieftains (Penghulu) of the then divided territories, journeyed to Pagar Ruyong, and petitioned to the Raja of Pagar Ruyong; Raja Alam Minangkabau Sultan Muning Syah, who appointed Raja Mahmud (later renamed Raja Melewar), to be the Yang di-Pertuan Besar (Yam Tuan), or Ruler, for the newly combined territory, in 1773.

Tunku’s grandfather, DYMM Tuanku Abdul Rahman, the 9th Yam Tuan (1933-1960), was also the 1st King of Malaysia (1957-1960), when the country gained its independence from Great Britain in 1957; not to be confused with Tunku Abdul Rahman, the 1st Prime Minister of Malaysia during that same period.

DYMM Tuanku Abdul Rahman had three sons: DYMM Tuanku Munawir, the 10th Yam Tuan (1960-1967); DYMM Tuanku Ja’afar, the 11th Yam Tuan (1967-2008) and the 10th King of Malaysia (1994-1999); and YAM Tunku Abdullah, the late father of YAM Tunku Dato’ Yaacob.

The current Yam Tuan, since 2008, is DYMM Tuanku Muhriz, who is the son of DYMM Tuanku Munawir, and is the first cousin of Tunku.